Technology and Shared Touchpoints: A Wine Tourism Customer Journey Framework

Terrance G. Weatherbee¹

F.C. Manning School of Business, Acadia University, Canada terrance.weatherbee@acadiau.ca

Donna Sears, Acadia University, Canada

F.C. Manning School of Business, Acadia University, Canada donna.sears@acadiau.ca

Keywords: wine tourism; wine experience; customer journey; technology

1. INTRODUCTION

Businesses in the tourism sector have been innovating their business models using Information and Communication Technologies (ICTs) for over three decades (Pan and Fesenmaier, 2000; Buhalis and Law, 2008). The Internet introduced new avenues for the marketing and selling of goods on-line and wineries were early adopters (Davies, 2000; Lynch and Ariely, 2000; Mueller, 2000; Goodman, 1999). The web provided a cost-effective technology allowing even smaller wineries global reach (Cooper and Burgess, 2000) and globally wineries have accelerated their presence on the Internet since then (Yuan et al., 2004).

Though the Internet is now a mainstay, many wineries employ only Web 1.0 technologies; while wine tourists have smartphones and are using social media platforms to access an increasing number of tourism businesses and third-party sources of information about wine and travel (i.e., blogs, travel sites, wine comparator apps, etc.). Wineries have been slow to adopt more interactive Web 2.0 technologies (Pucci et al., 2019; Szolnoki et al., 2018; Kolb and Thach, 2016; Forbes et al., 2015; Thach, 2009;; Zhu et al., 2009). So wine tourism generally lags the technological practices of other hospitality and services (Canovi and Pucciarelli, 2019; Kirova and Thanh, 2018, Thach, 2010). Similarly, wine business research has also lagged that found in the broader tourism domain (Sigala and Robinson, 2019).

2. PROBLEM STATEMENT

The lack of treatment of advanced technology in wine tourism is a critical gap as the evolution of Web 2.0 and emergent Web 3.0 technologies heralds a coming revolution in the tourist sector. A radical shift in how tourism information is gathered, analyzed, and managed using technologies such as geolocation, blockchain, artificial intelligence, personal agents, and big data analytics. The transition to *smart tourism* is a development fraught with tumultuous change as well as opportunity (Gretzel et al., 2015a). In the coming era of *smart tourist*

F.C. Manning School of Business, Acadia University, Wolfville, NS Canada B4P 2R6

Phone. (902) 585-1893 Fax. (902) 585-1085

6

¹ Corresponding author: <u>terrance.weatherbee@acadiau.ca</u>

ecosystems (Gretzel et al., 2015b) wineries must adopt these newer capabilities to effectively meet the needs of tourists seeking wine experiences.

3. CUSTOMER JOURNEY AND THE WINE TOURISM ECOSYSTEM

Though tourism has always been a service-intensive sector (Zeher, 2009) wine tourism is increasingly becoming even more service-dependant as wine tourists seek *experiences* (Pine and Gilmore, 1999). Service approaches such as the Customer Journey Map (CJM) are valuable tools for designing customer experiences. CJM is the conceptual representation of service interactions between a customer and a business; from pre-purchase information searches through the purchase experience and then the post-purchase assessment (Følstad, and Kvale, 2018; Stickdorn et al., 2018.). CJM's have recently been used in tourism studies to identify touchpoints between tourists and businesses providing, enabling, or contributing to tourist experience (Stickdorn et al., 2014; Stickdorn and Zehrer, 2009). While the importance of service in the wine tourism experience has long been acknowledged (c.f., Kunc, 2019; Fernandes and Cruz, 2016; O'Neill and Charters, 2000) we were unable to find evidence of the application of CJM in the wine literature.

From a CJM perspective, the wine tourism experience is multi-layered and comprised of encounters with regional cultures, geography and winescapes, with wineries and wine festivals, and the desire to experience local food and wines (Bruwer et al., 2017; Quintal, Thomas, and Phau, 2015; Quadri-Felitti and Fiore, 2012; Hall and Macionis, 1998;). Throughout the range and complexity of these offerings, service quality is critical; from the initial travel planning stage to the cellar door and wine tasting room experience (Pelet et al., 2018; Charters et al., 2009; Charters, 2006; Getz and Brown, 2006; Carmichael, 2005; Correia et al. 2004;; O'Neill and Charters, 2000). This means that technological service touchpoints include both those controlled by wineries as well as belonging to a complex set of organizations external to the winery.

4. PURPOSE OF STUDY

In answering calls to "look at the bigger picture" for technology in tourism in general (Sigala, 2018, p. 152) and wine tourism specifically (Sigala and Haller, 2019), the intent of this study is to generate a comprehensive ecosystem map of potential technological touchpoints between wine businesses and the wine tourist.

5. RESEARCH METHODOLOGY

Drawing upon CJM, service co-creation and a review of wine tourism literature dealing with technology use, a conceptual framework (Miles and Huberman, 1999) of Web 1.0 and 2.0 for a smart wine tourism ecosystem was developed.

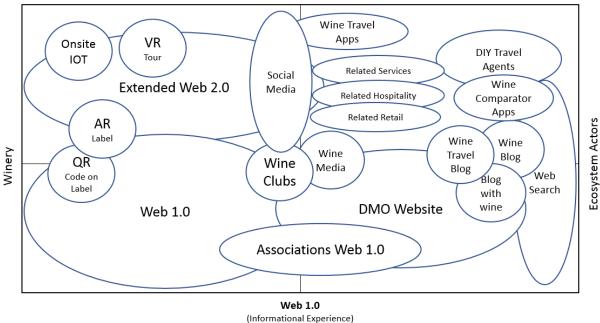
6. PRELIMINARY FINDINGS

A map of technology touchpoints in a smart wine tourism ecosystem is proposed (see Figure 1). A secondary mapping of potential points of co-created value is derived (see Figure 2).

Figure 2

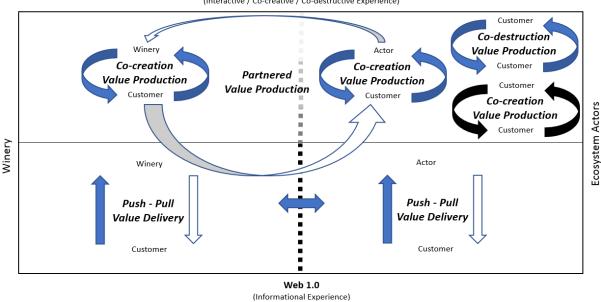
Technology Map in a Smart Wine Tourism Ecosystem

Web 2.0 Plus (Interactive / Co-creative / Co-destructive Experience)



Value Potential in a Smart Wine Tourism Ecosystem

Web 2.0 Plus (Interactive / Co-creative / Co-destructive Experience)



7. CONCLUSION AND IMPLICATIONS

To date, the collective potential for technology-mediated touchpoints in the wine tourist experience remains understudied. The proposed ecosystem maps provide a systematic way for wine tourism researchers to identify gaps and to situate their research contributions within a smart wine tourism ecosystem. As we advance this research agenda, researchers will be better positioned to advise practitioners in how to move to Web 2.0 and other advanced technologies.

REFERENCES

Buhalis, D. and Law, R. (2008), "Progress in information technology and tourism management: 20 years on and 10 years after the Internet—The state of eTourism research", *Tourism management*, Vol. 29 No. 4, pp. 609-623.

Bruwer, J. and Lesschaeve, I. (2012), "Wine Tourists' Destination Region Brand Image Perception and Antecedents: Conceptualization of a Winescape Framework", *Journal of Travel and Tourism Marketing*, Vol. 29 No. 7, pp. 611-628.

Bruwer, J., Pratt, M., Saliba, A. and Hirche, M. (2017) "Regional destination image perception of tourists within a winescape context", *Current Issues in Tourism*, Vol. 20 No. 2, pp. 157-177.

Canovi, M. and Pucciarelli, F. (2019), "Social media marketing in wine tourism: winery owners' perceptions", *Journal of Travel and Tourism Marketing*, Vol. 36 No. 6, pp. 653-664.

Carmichael, B. A. (2005), "Understanding the wine tourism experience for winery visitors in the Niagara region, Ontario, Canada", *Tourism Geographies*, Vol. 7 No. 2, pp. 185–204.

Charters, S. (2006), *Wine and Society: The Social and Cultural Context of a Drink*: Elsevier Butterworth- Heinemann, Oxford.

Charters, S., Fountain, J. and Fish, N. (2009), ""You Felt Like Lingering..." Experiencing "Real" Service at the Winery Tasting Room", *Journal of travel research*, Vol. 48 No. 1, pp. 122-134.

Cooper, J. and Burgess, L. (2000), "A model of internet commerce adoption (MICA)", *Electronic commerce: Opportunity and challenges*, IGI Global, Hersey, PA., pp. 189-201.

Correia, L., Passos Ascenção, M. J. and Charters, S. (2004), "Wine routes in Portugal: A case study of the Bairrada Wine Route", *Journal of Wine Research*, Vol. 15 No. 1, pp. 15–25.

Davies, A., (2000), "Managing legal risk in e-commerce for Australia's wine industry", *Australian Grapegrower and Winemaker*, Vol. 442, pp. 96.

Fernandes, T. and Cruz, M. (2016), "Dimensions and outcomes of experience quality in tourism: The case of Port wine cellars", *Journal of Retailing and Consumer Services*, Vol. 31, pp.371-379.

Følstad, A. and Kvale, K. (2018), "Customer journeys: a systematic literature review", *Journal of Service Theory and Practice*, Vol 28 No. 2, pp.196-227.

Forbes, S.L., Goodman, S. and Dolan, R. (2015), "Adoption of social media in the Australian and New Zealand wine industries", *Journal of New Business Ideas & Trends*, Vol. 13 No. 2, pp. 1-15.

Getz, D. and Brown, G. (2006), "Critical success factors for wine tourism regions: A demand analysis", *Tourism Management*, Vol. 27 No. 1, pp. 146–158.

Goodman, S. (1999), "The internet as a marketing tool", *Australian Grapegrower and Winemaker*, Vol 432, pp. 36-38.

Gretzel, U., Sigala, M., Xiang, Z. and Koo, C. (2015a), "Smart tourism: foundations and developments", *Electronic Markets*, Vol. 25 No. 3, pp. 179-188.

Gretzel, U., Werthner, H., Koo, C. and Lamsfus, C. (2015b), "Conceptual foundations for understanding smart tourism ecosystems", *Computers in Human Behavior*, Vol. 50, pp. 558-563.

Hall, C. M. and Macionis, N. (1998), "Wine tourism in Australia and New Zealand". In *Wine Tourism and Recreation in Rural Areas*, Edited by: Butler, R., Hall, C. and Jenkins, J., New York: Wiley, pp. 197–224.

Kolb, D. and Thach, L. (2016), "Analyzing German winery adoption of Web 2.0 and social media", *Journal of wine research*, Vol. 27 No. 3, pp.226-241.

Kirova, V. and Thanh, T. (2018), "Exploring the perceived value of a wine tourism mobile app: Conceptual framework and empirical study", 1st International Research Workshop on Wine Tourism: Challenges and futures perspectives, 2019, Strasbourg, France, pp. 72-79.

Kunc, M. (2019), "Market analytics of the rice wine market in Japan: an exploratory study", *International Journal of Wine Business Research*, Vol. 31 No. 3, pp. 473-491.

Lemon, K. N., and Verhoef, P. C. (2016), "Understanding Customer Experience Throughout the Customer Journey", *Journal of Marketing*, Vol. 80 No. 6, pp. 69–96.

Lynch Jr, J.G. and Ariely, D. (2000), "Wine online: Search costs affect competition on price, quality, and distribution", *Marketing science*, Vol. 19 No. 1, pp. 83-103.

Miles, M. B., & Huberman, A. M. (1994). *Qualitative data analysis: An expanded sourcebook* (2nd ed.). Thousand Oaks, CA: Sage.

Mueller, R.A., 2000. *Emergent E-commerce in Agriculture* (No. 14). University of California, Agricultural Issues Center.

O'Neill, M. and Charters, S. (2000), "Service quality at the cellar door: implications for Western Australia's developing wine tourism industry", *Managing Service Quality: An International Journal*, Vol. 10 No. 2, pp. 112-122.

Pan, B. and Fesenmaier, D. (2000), "A typology of tourism-related web sites: Its theoretical backgound and implications", *Information Technology and Tourism*, Vol. 3 No. 3, pp.155-166.

Pelet, J.E., Lecat, B., Khan, J., Rundle-Thiele, S., Lee, L.W., Ellis, D., Wolf, M.M., Kavoura, A., Katsoni, V. and Wegmann, A.L. (2018), "Winery website loyalty: The role of sales promotion and service attributes", *International Journal of Wine Business Research*, Vol. 30 No. 2, pp.138-152.

Pine, B.J., Pine, J. and Gilmore, J.H. (1999), *The experience economy: work is theatre and every business a stage*. Cambridge, Harvard Business Press.

Pucci, T., Casprini, E., Nosi, C. and Zanni, L. (2019), "Does social media usage affect online purchasing intention for wine? The moderating role of subjective and objective knowledge", *British Food Journal*, Vol. 121 No. 2, pp. 275-288.

Quadri-Felitti, D. and Fiore, A.M. (2012), "Experience economy constructs as a framework for understanding wine tourism", *Journal of vacation marketing*, Vol. 18 No. 1, pp. 3-15.

Quintal, V.A., Thomas, B. and Phau, I., (2015), "Incorporating the winescape into the theory of planned behaviour: Examining 'new world'wineries", *Tourism Management*, Vol 46, pp.596-609.

Richardson, A. (2010), *Innovation X: Solutions for the New Breed of Complex Problems Facing Business*. N.J., John Wiley.

Sigala, M. (2018), "New technologies in tourism: From multi-disciplinary to anti-disciplinary advances and trajectories", *Tourism management perspectives*, Vol 25, pp.151-155.

Sigala, M. and Haller, C. (2019). Call for book chapters: Technological advances and innovation in wine tourism: new managerial approaches and cases. Personal Communication, 4 November 2019.

Sigala, M. and Robinson, R.N. (2019), "Introduction: The Evolution of Wine Tourism Business Management", In *Management and Marketing of Wine Tourism Business*. Cham., Palgrave Macmillan, pp. 1-21.

Stickdorn, M., and Zehrer, A. (2009). "Service Design in Tourism: Customer Experience Driven Destination Management", *First Nordic Conference on Service Design and Service Innovation*, Oslo Norway, 24-26 November.

Stickdorn, M., Frischhut, B. and Schmid, J.S. (2014), "Mobile ethnography: A pioneering research approach for customer-centered destination management", *Tourism Analysis*, Vol. 19 No. 4, pp. 491-503.

Stickdorn, M., Hormess, M.E., Lawrence, A. and Schneider, J. (2018), *This is service design doing: Applying service design thinking in the real world.* "O'Reilly Media, Inc.

Szolnoki, G., Dolan, R., Forbes, S., Thach, L. and Goodman, S. (2018), "Using social media for consumer interaction: An international comparison of winery adoption and activity", *Wine Economics and Policy*, Vol. 7 No. 2, pp. 109-119.

Thach, L. (2009), "Wine 2.0—The next phase of wine marketing? Exploring US winery adoption of wine 2.0 components", *Journal of wine research*, Vol. 20 No. 2, pp. 143-157.

Thach, L. (2010), "Wine blogs: Expressing diverse wine opinions in a new realm of online wine relationship marketing", In 5th International Academy of Wine Business Research Conference (Vol. 8, No. 10).

Yuan, J., Morrison, A.M., Linton, S., Feng, R. and Jeon, S.M. (2004), "Marketing small wineries: An exploratory approach to website evaluation", *Tourism Recreation Research*, Vol. 29 No. 3, pp. 15-25.

Zehrer, A. (2009). "Service experience and service design: concepts and application in tourism SMEs", *Managing Service Quality*, Vol. 19 No. 3, pp. 332–349.

Zhu, Y., Basil, D.Z. and Hunter, M.G. (2009), "The extended website stage model: a study of Canadian winery websites", *Canadian Journal of Administrative Sciences/Revue Canadienne des Sciences de l'Administration*, Vol. 26 No. 4, pp. 286-300.